



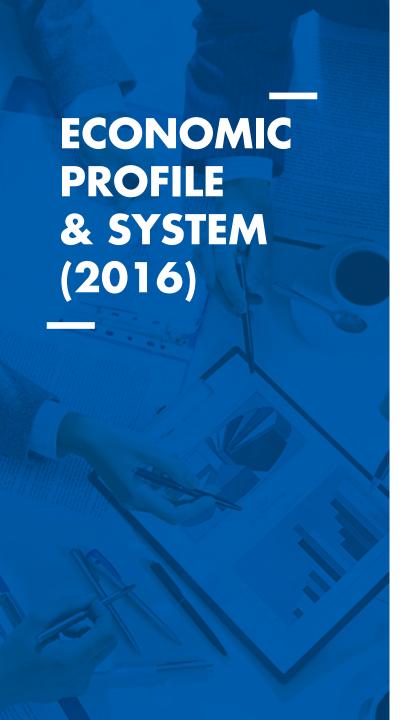
INVESTMENT OPPORTUNITIES IN LEBANON 2017

investinlebanon.gov.lb

HEADLINES

INVESTMENT	CLIMATE IN	I LEBANON

- 2. WHY LEBANON
- 3. ABOUT IDAL
- 4. WHAT ARE THE INVESTMENT OPPORTUNITIES?

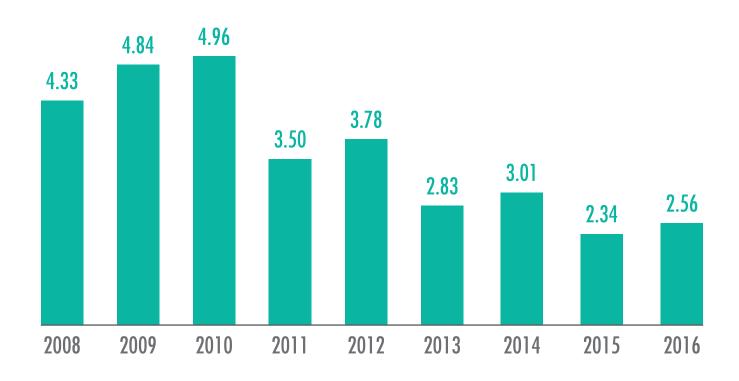


- FREE MARKET ECONOMY
- NON-INTERVENTIONIST STANCE
 TOWARDS PRIVATE INVESTMENTS
- ONE OF THE MOST LIBERAL INVESTMENT CLIMATES IN THE MIDDLE EAST
- ▶ GDP AT CURRENT PRICES (PROJ) (USD BILLION): **51.8**
- ▶ GDP/CAPITA (PROJ) (CURRENT USD): 11,511
- ▶ REAL GDP GROWTH (PROJ): 1.0%
- ▶ AVERAGE INFLATION RATE (PROJ): 1%
- ► TRADE BALANCE (USD MILLION): -15,728
- ▶ FDI INFLOWS (USD BILLION): 2.56
- ► UNEMPLOYMENT RATE (AVG.%): 20%

Source: International Monetary Fund (IMF), World Bank, Bank Audi, Central Administration for Statistics (CAS), Ministry of Economy and Trade, Lebanese Customs Administration

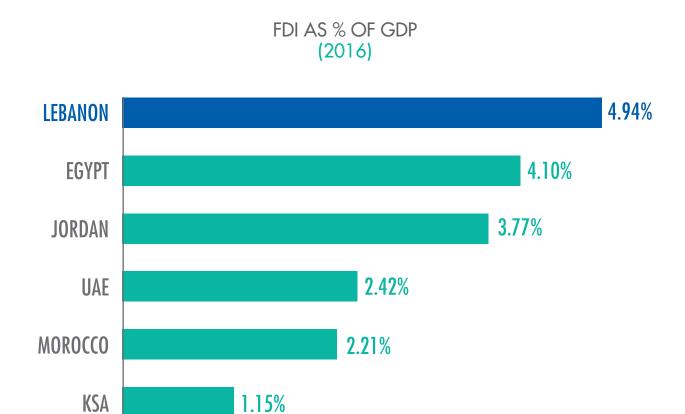
FOREIGN INVESTMENTS TO LEBANON HAVE SUSTAINED THEIR POSITIVE FLOW DESPITE A REGIONAL AND WORLDWIDE DECLINE IN FDI

FDI INFLOWS TO LEBANON (USD BILLION) (2008-2016)



Source: UNCTAD - World Investment Report 2017

IN FACT **FDI** % **GDP** IS THE HIGHEST IN LEBANON COMPARED TO ITS REGIONAL PEERS, HIGHLIGHTING THE IMPORTANCE OF **FDI** TO OUR ECONOMY

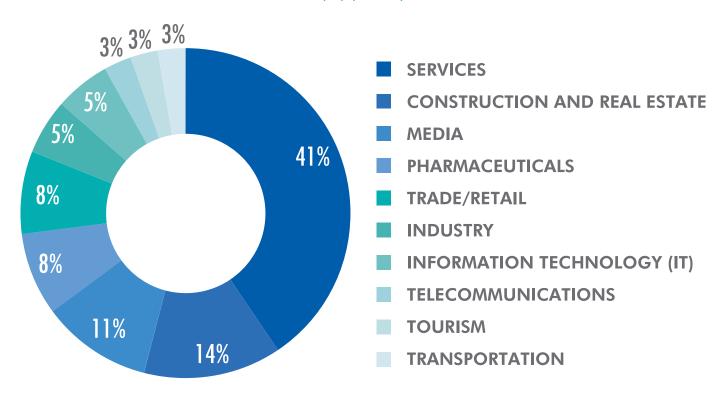


Source: UNCTAD - World Investment Report 2017



SERVICES & REAL ESTATE ARE THE TOP SECTORS OF INTEREST FOR FOREIGN INVESTORS





Source: IDAL's Calculations

HEADLINES

2.	WHY LEBANON
3	ABOUT IDAI

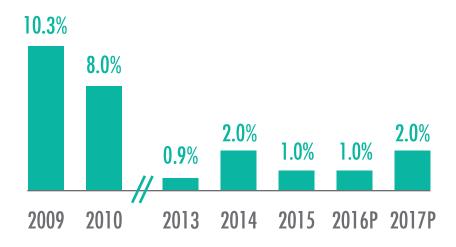
4. WHAT ARE THE INVESTMENT OPPORTUNITIES?

NVESTMENT CLIMATE IN LEBANON

EXCELLENT ECONOMIC FUNDAMENTALS LEBANON HAS A RESILIENT ECONOMY DESPITE THE REGIONAL CHALLENGING ENVIRONMENT

- Lebanon was one of the global performers in 2009 amidst the worldwide financial crisis and despite the Arab Spring managed to maintain stable growth levels.
- ▶ Despite continuing regional challenges, IMF estimated Lebanon's GDP growth for **2015 at 1.0%**, and projecting a growth rate of **2.5% for 2018.**

REAL GDP GROWTH (%)



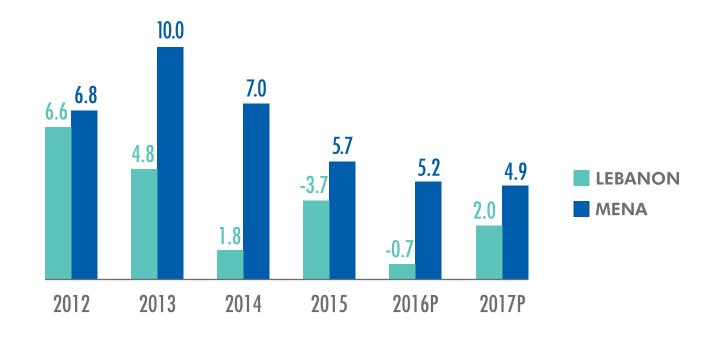
Source: IMF



...WITH A LOW INFLATION RATE REGIME

- ▶ A low inflation environment provides business certainty for investors.
- Over the past 3 years Lebanon was able to maintain a low inflation rate compared to the MENA average inflation rate.

INFLATION (YEAR-OVER-YEAR % CHANGE)



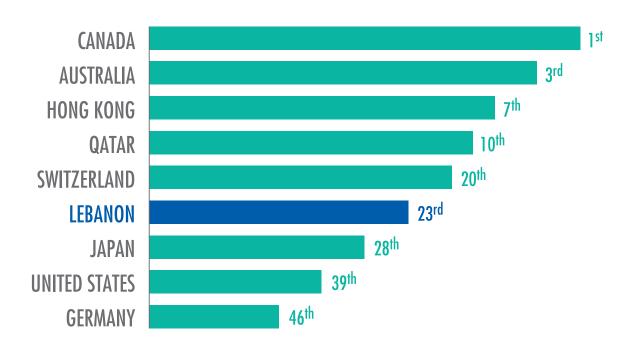
Source: IMF



EXCELLENT ECONOMIC FUNDAMENTALS WITH THE SOUNDEST BANKING SYSTEM IN THE REGION

▶ Soundness of banks ranking assesses the **stability and efficiency** of the financial market.

SOUNDNESS OF BANKS RANKING (2015)



NOTE: STANDING AMONG 139 COUNTRIES

Low ranking: banks may require recapitalization;

High Ranking: banks are generally healthy with sound balance sheets

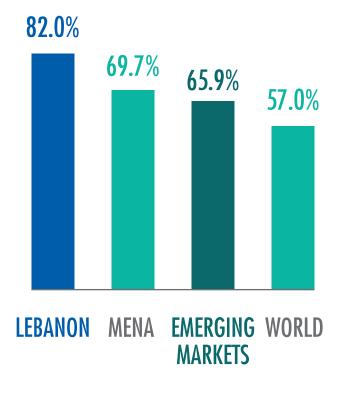
Source: World Competitiveness Report 2015-2016



...WITH HIGH LIQUIDITY RATIO

- Lebanese banking sector maintained a strong liquidity levels with a **liquidity ratio equal to 82%**, among the highest regionally and globally, thus enabling the commercial banks to finance the government and private sector needs while maintaining a stable interest rate structure.
- ▶ Banking sector's consolidated assets:
 USD 186 billion in 2015, or 363% of country's GDP

LIQUIDITY RATIO (2014)



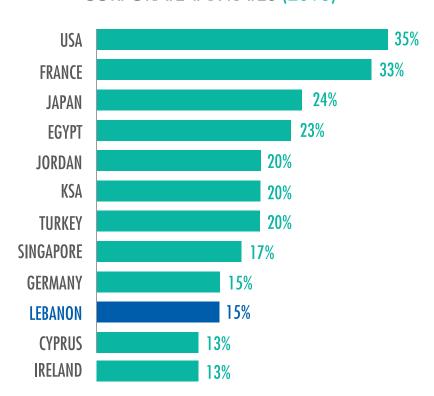
Source: IMF

Note: Liquidity ratio refers to highly liquid assets held by a bank to meet its short-term obligations



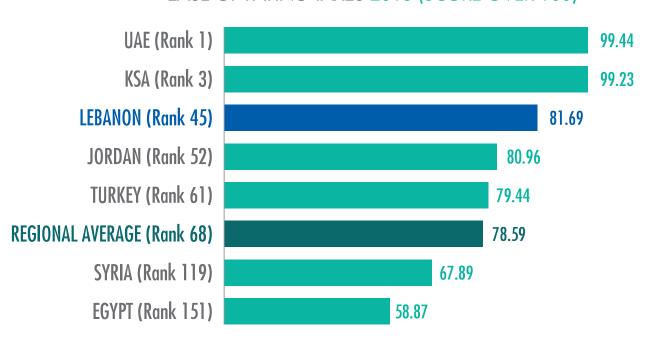
LEBANON OFFERS AN OVERALL TAX ADVANTAGE FOR FIRMS TO EXPAND & EASE OF PAYING TAXES

CORPORATE TAX RATES (2016)



Source: Country's Investment Promotion Agencies

EASE OF PAYING TAXES 2015 (SCORE OVER 100)

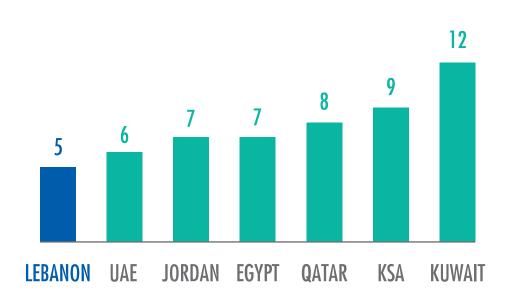


Source: Doing Business Report 2016

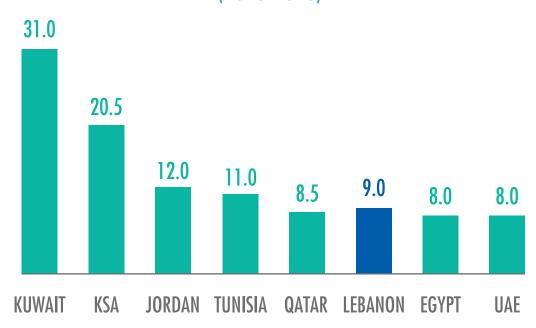


ESTABLISHING A BUSINESS IN LEBANON INVOLVES RELATIVELY FEW STEPS & LESS TIME

NUMBER OF PROCEDURES TO START A BUSINESS (2015-2016)



NUMBER OF DAYS TO START A BUSINESS (2015-2016)



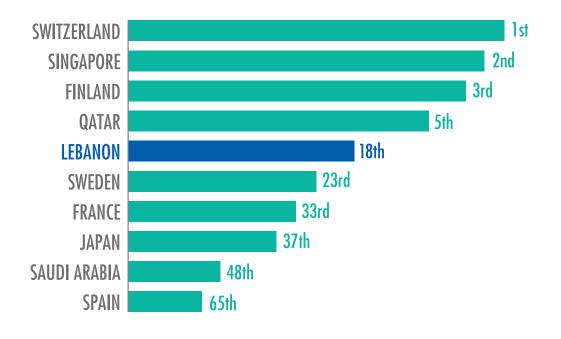
Global Competitiveness Report 2015-2016

Global Competitiveness Report 2015-2016

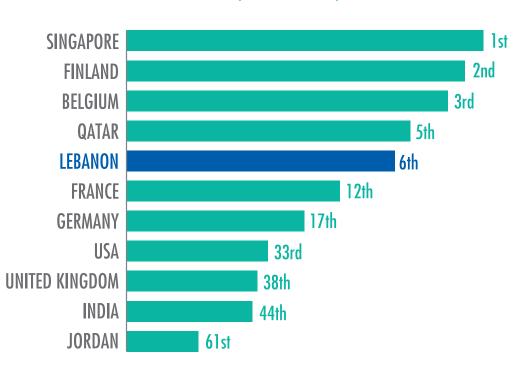


A DYNAMIC WORKFORCE: LEBANON HAS ONE OF THE WORLD'S BEST EDUCATED WORKFORCE...





QUALITY OF MATH & SCIENCE EDUCATION (2016-2017)

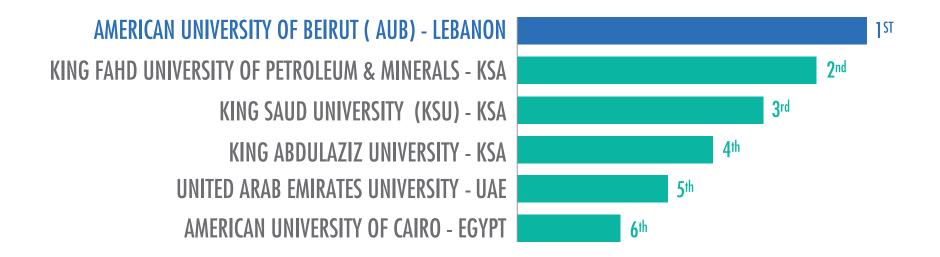


Source: World Competitiveness Report 2016-2017



... AND ONE OF THE TOP EDUCATION INSTITUTIONS IN THE MIDDLE EAST

TOP 6 UNIVERSITIES IN THE MIDDLE EAST (2017)



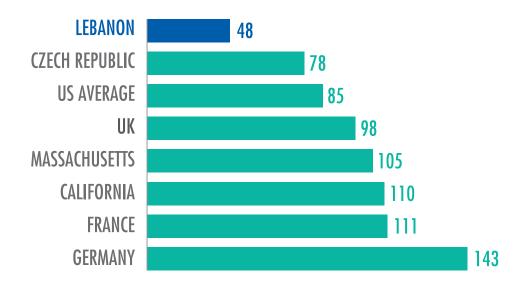
Source: QS University Ranking 2017



A COST-COMPETITIVE WORKFORCE

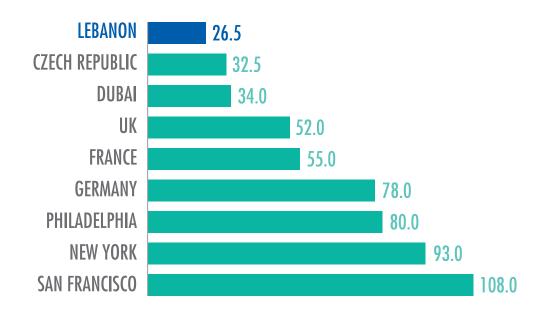
▶ THIS LABOR FORCE IS EQUALLY COST EFFICIENT, ESPECIALLY IN SECTORS WITH HIGH VALUE-ADDED

AVERAGE ANNUAL WAGES IN THE HIGH TECH SECTOR (USD'000) (2009-2010)



Source: The Tech America Foundation, Global 50, Remuneration Planning Report 2009/2010, Watson Wyatt Data

AVERAGE ANNUAL WAGES OF SOFTWARE ENGINEERS (USD'000) (2011-2012)



Source: Glassdoor, Global 50, Remuneration Planning Report 2011/2012, Watson Wyatt Data Services, InfoPro

TODAY THERE ARE MORE THAN 8 INCUBATORS/ ACCELERATORS IN LEBANON PROVIDING SUPPORT TO START-UPS IN THE TECHNOLOGY SECTOR

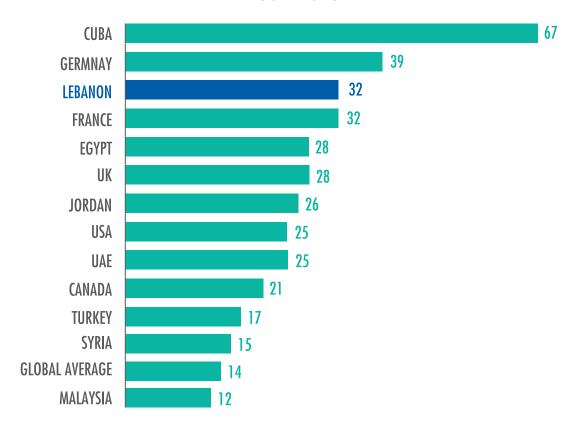






SUPERIOR HEALTH SERVICES

PHYSICIANS PER 10,000 POPULATION SELECTED REGIONAL & OECD COUNTRIES I 2007-2015







MOST HOSPITABLE MENA DESTINATION FOR BUSINESS & LEISURE

- ▶ A unique landscape: Lebanon is endowed with a unique landscape and a natural heritage and a mild climate that distinguish it from all the neighboring countries.
- ▶ Leisure attractions: Lebanon has been cited by the CNN and the New York Times as the number 1 city in the world for its unique beaches and resorts, and Beirut's vibrant nightlife.
- ▶ Availability of natural resources as an excellent coastline, a wide range of natural attractions, unique historical and archeological sites and a suitable climate.





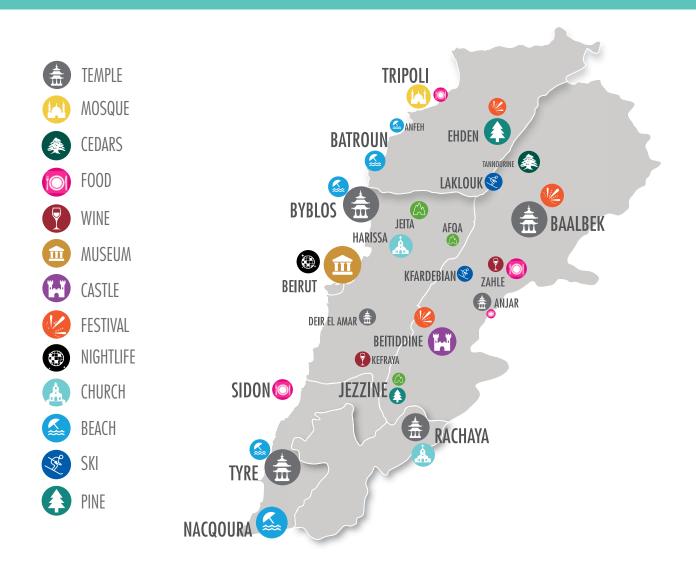
- ▶ In 2016, Beirut ranked 1st International city for food
- In 2016, **Jbeil** was crowned Arab Tourism Capital
- ▶ In 2013, Beirut made it as one of the Best Top 25 Cities in the World.
- ▶ In 2009, New York Times recommended Beirut as the 1st place to visit in 2009 among 44 places worldwide.

5 SITES INSCRIBED ON THE WORLD HERITAGE LIST:

- ► ANJAR
- **▶** BAALBEK
- BYBLOS
- OUADI QADISHA
- THE FOREST OF THE CEDARS OF GOD
- TYRE



IN ADDITION TO ENDLESS OPPORTUNITIES OF FUN, BEACH, CULTURAL & OUTDOOR ACTIVITIES





HEADLINES

|--|

- 2. WHY LEBANON
- 3. ABOUT IDAL
- 4. WHAT ARE THE INVESTMENT OPPORTUNITIES?

THE GOVERNMENT OF LEBANON, THROUGH IDAL, OFFERS INVESTORS A RANGE OF FACILITATION SERVICES AND FISCAL EXEMPTIONS

ABOUT US

The National Investment Promotion Agency of Lebanon

HISTORY

Established in 1994 with the aim of promoting Lebanon as a key investment destination and attracting, facilitating & retaining investments in the country

GOVERNANCE

IDAL reports to the Presidency of the Council of Ministers (who exercises a tutorial authority over it), and has financial & administrative autonomy

LEGISLATION

Investment Law No. 360 was enacted in 2001 to regulate investment activities in Lebanon



OUR MANDATES

INVESTMENT PROMOTION

- Provide economic, commercial and legal information of relevance to investors
- Identifies business opportunities across various economic sectors
- ▶ Provide in depth analysis of sectors
- Grant fiscal exemptions and fees reduction to investment projects
- ► Facilitate issuance of permits and licenses
- Provide on-going support for investment projects
- Actively promotes Lebanon as key investment destination

EXPORT PROMOTION

- Provide data on external markets
- Support companies in accessing external markets
- ▶ Subsidize participation in foreign fairs

IDAL CURRENTLY HAS 3 EXPORT PROMOTION PROGRAMS IN PLACE:

1. AGRI PLUS (2012):

Which provides subsidies and support to exporters of agricultural products

2. AGRO MAP (2004):

Which subsidizes the participation of agro food companies in foreign fairs

3. MARITIME BRIDGE PROGRAM (2015):

Which provides support to exporters of Lebanese products to Gulf countries & Jordan



IDAL OFFERS INVESTORS A RANGE OF SERVICES THROUGHOUT THEIR DIFFERENT STAGES OF OPERATION

1 PRE-INVESTMENT STAGE MARKET INTELLIGENCE

- ▶ Information on investment opportunities
- ▶ Data on economic sectors with growth potential Legal, financial, industrial information
- ▶ Data on investment climate
- ▶ Business Matchmaking support

2 FINANCING STAGE PACKAGE OF INCENTIVES

FISCAL INCENTIVES:

Exemptions from corporate income tax generated by the project which can go up to 100% exemption for 10 years

FINANCIAL INCENTIVES:

Reduction on land registration fees

NON-FINANCIAL INCENTIVES:

Employees for the project are granted work permits with the support of IDAL

3 LICENSING & AFTER-CARE STAGE ONE STOP SHOP

IDAL serves as a One Stop Shop for Investors. We supersede all public administrations, authorities and municipalities in issuing administrative permits and licenses except those granted by the Council of Ministers.

We follow up with investors after the start of their operations

EIGHT SECTORS ARE ELIGIBLE FOR OUR INCENTIVES

IDAL PROVIDES
INCENTIVES TO EIGHT
SECTORS WITH GROWTH
POTENTIAL & READINESS
FOR DEVELOPMENT

THESE SECTORS WERE INCLUDED IN LAW N.360 IN 2001





TWO TYPES OF INCENTIVE SCHEMES:

1. JOB CREATION BASED INCENTIVE

Also called

PACKAGE DEAL CONTRACT (PDC)

Provided to projects based on:

- (1) INVESTMENT SIZE
- (2) NUMBER OF JOBS CREATED
- (3) SECTOR

INCENTIVES PROVIDED

- ► 100% exemption of Income Tax
- ▶ 100 % exemptions on Taxes on Project Dividends for up to 10 years
- Up to a 50% reduction on Work & Residence Permit Fees
- ▶ Up to a 50% reduction on Construction Permit Fees
- ► Full exemption from Land Registration Fees





1. JOB CREATION & SECTOR BASED INCENTIVE PACKAGE DEAL CONTRACT (PDC)

INCENTIVES GRANTED BASED ON JOB CREATION & SECTOR BASED

- ▶ 100% Exemption on Income Tax for up to 10 years
- ▶ Up to 50% Reduction on Construction Permit Fees
- ▶ Up to 50% Reduction on Work and Residence Permits

- ▶ Zero Land Registration Fees
- ▶ 100% Exemption on Taxes on Project Dividends for up to 10 years
- Obtaining Work Permits of all categories



1. JOB CREATION & SECTOR BASED INCENTIVE PACKAGE DEAL CONTRACT (PDC)

ELIGIBILITY CRITERIA

SECTORS	MINIMUM INVESTMENT REQUIRED (USD)	MINIMUM JOB CREATION
TOURISM	15.000.000	200
INDUSTRY	10.000.000	100
AGRO-INDUSTRY	3.000.000	60
AGRICULTURE	2.000.000	50
INFORMATION TECHNOLOGY	400.000	25
TECHNOLOGY	400.000	25
TELECOMMUNICATION	400.000	25
MEDIA	400.000	25

TWO TYPES OF INCENTIVE SCHEMES:

2. REGION & SECTOR BASED INCENTIVE

Also called

INVESTMENT PROJECTS BY ZONE (IPZ)

Provided to projects based on:

- (1) GEOGRAPHICAL LOCATION ACROSS 3 ZONES: A, B, C
- (2) INVESTMENT SIZE
- (3) SECTOR

INCENTIVES PROVIDED

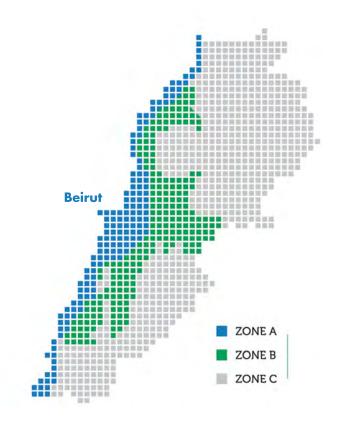
- Up to 100% tax exemptions for 10 years for projects located in remote areas (Zone C)
- ▶ Work Permits granted





2. REGION BASED INCENTIVE INVESTMENT PROJECTS BY ZONE (IPZ)

► EIGHTS SECTORS ARE ELIGIBLE FOR OUR INCENTIVES



INCENTIVES GRANTED BASED ON GEOGRAPHICAL DISTRIBUTION & INVESTMENT SIZE

ZONE A ZONE B ZONE C Work permits for Work permits for Work permits for all categories. all categories. all categories. Full exemption from A 50% reduction on Full exemption from corporate income tax corporate income tax corporate income tax for a two-year period and taxes on project and taxes on project provided that at least dividends for a five-year dividends for a 40% of the company's period. ten-year period. shares are listed on the Beirut Stock Exchange. Full exemption from Full exemption from corporate income tax income tax for two for two additional years additional years provided that at least provided that at least 40% of the company's 40% of the companys shares are listed on the shares are listed on the Beirut Stock Exchange. Beirut Stock Exchange.

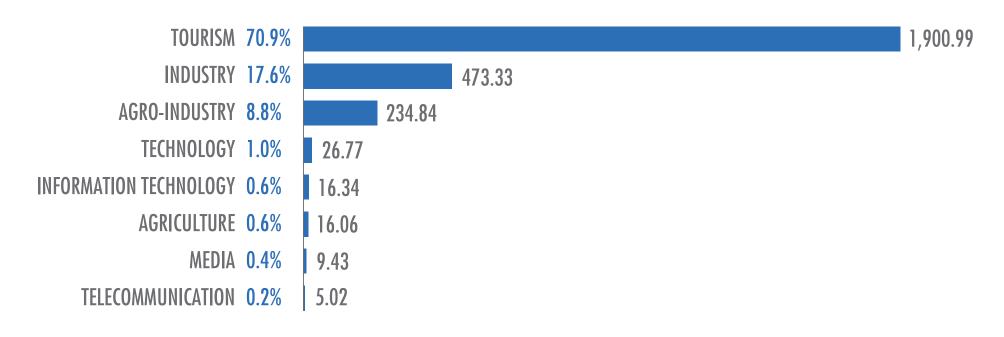
2. REGION BASED INCENTIVE INVESTMENT PROJECTS BY ZONE (IPZ)

ELIGIBILITY CRITERIA

	MINIMUM INVESTMENT REQUIRED (USD)		
SECTORS	ZONE A	ZONE B	ZONE C
TOURISM	10.000.000	4.000.000	1.000.000
INDUSTRY	5.000.000	3.000.000	1.000.000
AGRO-INDUSTRY	2.000.000	1.500.000	1.000.000
AGRICULTURE	1.500.000	1.000.000	500.000
INFORMATION TECHNOLOGY	200.000	200.000	200.000
TECHNOLOGY	200.000	200.000	200.000
TELECOMMUNICATION	200.000	200.000	200.000
MEDIA	200.000	200.000	200.000

OUR ACHIEVEMENTS

(USD MILLION) (2001-2017)

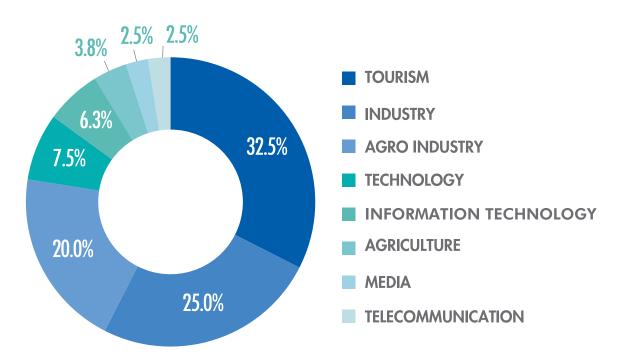


TOTAL: 2,682,761 USDSource: IDAL's Calculations

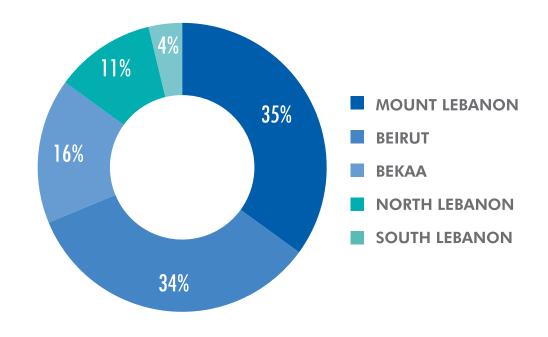


OUR ACHIEVEMENTS

DISTRIBUTION OF PROJECTS BY SECTOR (%) (2001-2017)



DISTRIBUTION OF PROJECTS BY REGIONS (%) (2001-2017)

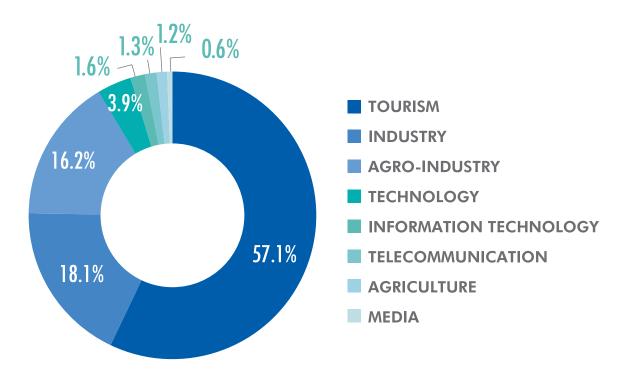


TOTAL: 80
Source: IDAL's Calculations

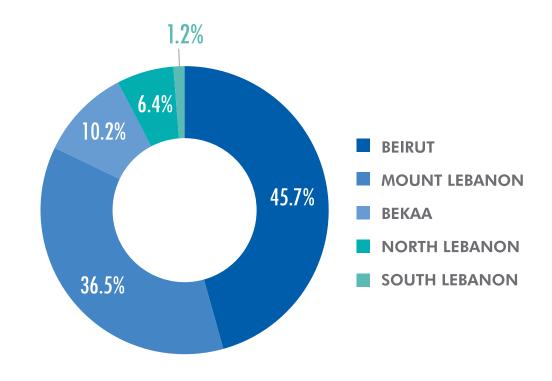


OUR ACHIEVEMENTS

DISTRIBUTION OF JOB CREATED PER SECTOR (%) (2001-2017)



DISTRIBUTION OF JOB CREATED PER MUHAFAZA (%) (2001-2017)



TOTAL: 9,769

Source: IDAL's Calculations



HEADLINES

	1.	INVEST	MENT	CLIMATE	IN LEBA	NON
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- 2. WHY LEBANON
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HEALTHCARE TOURISM SECTOR

FACTS & FIGURES

- ▶ One of the highest ratio of doctors to population
- ▶ 32 doctors per 10,000, 32.1 doctors per 10,000 in European Countries
- ▶ 130 hospitals spread throughout the country
- ▶ The Tourism Sector Directly contributes to 10% of the country's GDP and indirectly to around 35%



HEALTHCARE TOURISM SECTOR

INVESTMENTS IN THE HEALTHCARE TOURISM SECTOR IN LEBANON



An affiliate of Johns Hopkins International, was ranked one of the world's top **10 best hospitals** for medical tourism in 2012



A medical resort located in Bekfaya one of the most **charming** and wellpreserved Lebanese mountain villages



A newly established center to provide foreign visitors who require medical treatment or care after any surgical procedure (orthopedic, cardiac, psychiatry, convalescent care, dental or cosmetic surgeries), a comprehensive healthcare package

MEDIA & DIGITAL MEDIA SECTOR

FACTS & FIGURES

- ▶ The media industry accounted for nearly **4.75**% of Lebanese **GDP** in 2013 and generated an added value generated of around **55.3**%
- Lebanon's advertising expenditures rank continuously amongst the highest in region & reached **USD 151.1 million** in 2013
- ► Every year, around **220 students** are estimated to graduate with a degree in audiovisual arts
- ► The online platform in the Arab World is expected to be worth nearly 1 billion by 2016

- ➤ The **Film industry** has seen a significant growth over the last **4 years** as measured by the numbers of Lebanese films produced per year, hovering at **31 units** in 2015, with an approximate investment value of **USD 32.4 million**
- ► Cost-competitive workforce: workers in the media sector are highly skilled with average wages usually 50%-60% lower than in GCC countries

1. PRODUCTION & POST-PRODUCTION FACILITIES

▶ Lebanon has the potential to become the hub in production & post-production



2. ONLINE GAMING

- ► Today there are only few companies involved in gaming and as such there are ripe opportunities
- ► Specialized 3D Animation



3. AD TECH

▶ Biggest Markets For Ad Tech: Lebanon presents a competitive advantage for the development of ad tech products, especially in three key areas: Mobile, Search, Video



4. DEVELOPMENT OF ARABIC CONTENT

▶ Supported by Lebanon tri-lingual workforce & less than 1% of content in the Arabic Region is actually in Arabic, whereas more than 60% of users in the region tend to prefer Arabic content.



INFORMATION COMMUNICATION & TECHNOLOGY SECTOR

FACTS & FIGURES

- Size of the Lebanese ICT market in 2016 was **USD 436.2 million**
- ► Grew at a **CAGR of**7% over the period
 2014-2016
- Exports of ICT related activities accounted for
 23.2% of total service exports in 2015

- Contributed to 3%of Lebanon's GDPin 2013
- Expected to grow to USD 543.3 million by 2019
- The ICT sector comprises around800 companies,mostly SMEs

FINANCIAL SUPPORT

- ► IDAL: 100% exemption from corporate income & project dividends taxes for up to 10 years
- ▶ **BDL:** Circular 331 provides an amount of up to USD 400 million for Lebanese bank's equity investment into startups, incubators, accelerators and funds operating in Lebanon
- ► **KAFALAT:** guarantees for Loans (up to USD 400,000) granted by commercial banks to SMEs

1. FINANCIAL & E-PAYMENT SOLUTIONS

- ▶ Mobile payments market in MENA expected to grow at a **CAGR of 80**% through 2017
- Number of mobile banking users is expected to jump from **19.8 million** in 2013 to **82.1 million** users by 2017



2. E-HEALTH

- ► MENA market expected to grow at a **CAGR of 5.7%** from 2013 to 2018
- ▶ E-Health is a competitive subsector for Lebanon, due to the availability of skilled talent, right legal framework and synergies with other markets and industries
- ► Etobb & Sohati are the most well-known e-health portals & are now becoming global players



3. ENTREPRISE SOFTWARE AS A SERVICE (SAAS)

- ► The SaaS market in the Middle East is expected to hit **USD 307 million** in 2018
- ► From 2014 to 2018 **USD 7.4 billion** will be spent on public cloud services in the **MENA** region
- ► Biggest Markets for SaaS includes: CRM/ ERP/ BPM/ Government Advertising



AGRO-FOOD SECTOR

FACTS & FIGURES

- Has been Increasing at a CAGR of 10.87% from 2009 to 2013
- ▶ 20% of Industrial Sector's Output

- ► Exports have been increasing at a **CAGR** of **7.4**% 2012 2015
- ▶ 2.2% of Lebanon's GDP

Largest employer in industrial 30,670 individuals More than 970 companies in9 sub-sectors

FINANCIAL SUPPORT

- ► IDAL: 100% exemption from corporate income & project dividends taxes for up to 10 years
- ► **KAFALAT:** guarantees for Loans (up to USD 400,000) granted by commercial banks to SMEs

1. OLIVE OIL

- ▶ Most prominent Agro-Food Product
- Exports increased by **27**% between 2014-2015
- ▶ Oil productivity between **18 to 25**%
- ▶ Opportunities in extra virgin olive oil from new varieties of olive such as Barnea(Senolia), Frantoio



2. DAIRY PRODUCTS

- ► Large number of players: Liban lait, Dairy Khoury & co, Skaff Dairy, Taanayel les fermes
- ► Availability of **farming locations** in Bekaa and North Lebanon
- ▶ Opportunities in organic dairy products such as flavored milks & dairy snacks



3. WINE

- ▶ Industry estimated at 41 Million USD
- ▶ Mainly export dependent
- ▶ 40 wineries that produce more than 8.5 bottles/year
- Opportunity in wine tourism activities



4. DRIED FRUITS & NUTS

- ▶ Exports increasing at a **CAGR of 8.5**% over last few years
- ▶ 55 roasteries in Mount Lebanon (40% of the total)
- ▶ Opportunity: Reshape dried fruits & nuts to create higher value and supply regional markets



THE TECH SECTOR

FACTS & FIGURES

- Lebanon is moving up the value chain in the ICT sector, diversifying from software development to the manufacturing of ICT components
- ▶ Opportunity for Lebanon to become outsourcing base for the manufacturing of electronics due to its low cost compared to the region & EU wages
- ▶ A technology cluster is fast Emerging

- ▶ Competitive salary base: the average wage of software engineers is nearly 40% lower than in the GCC and nearly 50% lower than in selected developed economies
- ► Around **3000 engineers** graduate each year and join a labor force currently comprising **USD**1.3 million

1. MANUFACTURING OF ICT COMPONENTS

2. MANUFACTURING OF MEDICAL COMPONENTS

▶ More specifically the manufacturing of communication equipment, computers and peripherals, fiber optic cables, other electronics and wire cables, manufacturing of electronic equipment and boards



mainly the manufacturing of healthcare equipment & supplies such as prothetics



3. RESEARCH & DEVELOPMENT

▶ Biotechnology & the development of genetic research. With proper cooperation with universities this sector has potential to grow



AGRICULTURE SECTOR

FACTS & FIGURES

- ▶ Ideal climate & landscape: with agricultural areas covering around 65% of the Lebanese territory
- ► Rich soil favor versatile & high quality agricultural production
- ▶ Abundant water resources: Rainfall in the country is significantly higher than the regional average
- Exposure to a wide market: Lebanon is a point of entry to the Middle Eastern market

- ► High government support for the sector: Investors obtain soft loans at low interest rates.
- ▶ IDAL has also in place its Agri Plus program that monitors quality control of Lebanese fresh produces to meet international standards

1. FISH FARMS



2. LIVESTOCK



3. TRADITIONAL FARMS OF VEGETABLES & EGGS



4. PACKAGING CENTERS & MATERIALS



PHARMACEUTICAL SECTOR

FACTS & FIGURES

- ▶ More than **1500 students** graduate yearly in the fields of Biology, Chemistry, Pharmacy & Medicine recruited by local, regional and international pharmaceutical companies
- ▶ Lebanon's pharmaceutical market is estimated at around **USD 1.48 billion** (2014), a **8.4**% growth from 2013 levels
- ► Importers share in the market is **92%-95%** (146 importers/agents)
- Sector dominated by 13 pharmaceutical companies mostly

- More than 6,346 pharmaceuticals products
 2,185 community pharmacies
- ▶ IP system that protects patents
- ▶ In 2014, imports were estimated at **USD 1,720,474 millio**n, an increase by **4.6**% from 2013 levels

1. JV FOR PATENTED DRUGS



2. PRODUCTION OF GENERICS



3. PRODUCTION OF OTC DRUGS



4. PRODUCTION OF NATURAL PRODUCTS



CONTACT US

INVESTMENT DEVELOPMENT AUTHORITY OF LEBANON



- @Invest_Lebanon
- in /investmentdevelopmentauthorityoflebanon
- /InvestInLebanon

